



Equality and Diversity Policy and Public Sector Equality Duty Statement

Bolder Academy

MacFarlane Lane, Isleworth, Middlesex TW7 5PN

Registered in England and Wales No: 08932893

Equality and Diversity Policy November 2020

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Bolder Academy

1 Introduction

- 1.1 The Academy is committed to providing high quality teaching and learning for our students. We recognise that by valuing and promoting equal opportunities in employment for all employees and job applicants, and avoiding unlawful discrimination in employment and delivery of services, we will be able to deliver first class education.
- 1.2 We aim to create a working environment in which all individuals are able to make best use of their skills, free from discrimination or harassment, and in which all decisions are based on merit. We also value diversity and recognise the varied contributions that a diverse workforce brings to an organisation; we are committed to drawing on different perspectives and experiences of individuals which will add value to what we do.
- 1.3 We will ensure that we do not discriminate against employees on the basis of age, disability, gender reassignment, marital or civil partner status, pregnancy or maternity, race, religion or belief, sex or sexual orientation (the protected characteristics).
- 1.4 The principles of non-discrimination also apply to how we expect our employees to treat colleagues, students, parents and carers, visitors, clients, customers, suppliers and former employees regardless of whether the legal protection of having a protected characteristic applies.
- 1.5 This policy complies with the requirements of the Equality Act 2010. Under the general public sector equality duty of the Equality Act 2010, our Academy must have due regard to the need to:
 - 1.5.1 eliminate discrimination, harassment and victimization;
 - 1.5.2 advance equality of opportunity between people who share a protected characteristic and those who do not; and
 - 1.5.3 foster good relations between people who share a protected characteristic and those who do not.

The duty covers the protected characteristics of race, disability, sex, age, sexual orientation, religion or belief, pregnancy and maternity and gender reassignment. The first part of the duty - the duty to eliminate discrimination, harassment and victimisation - also applies to the protected characteristic of marriage and civil partnership.

As part of the application of this policy, the Academy may collect, process and store personal data and special categories of data in accordance with our data protection policy. We will comply with the requirements of **Data Protection**

Legislation (being (i) the General Data Protection Regulation ((EU) 2016/679) (unless and until the GDPR is no longer directly applicable in the UK) and any national implementing laws, regulations and secondary legislation, as amended or updated from time to time, in the UK and then (ii) any successor legislation to the GDPR or the Data Protection Act 1998, including the Data Protection Act 2018) in relation to how we collect, hold and share personal data.

1.6 This policy has been implemented following consultation with the Staff Governor and it has been formally adopted by the Governing Board.

1.7 This policy does not form part of any employee's contract of employment and may be amended at any time.

2 Scope and purpose

2.1 This policy covers all individuals working at all levels and grades in the Academy, including trustees, governors, Head Teacher, senior leadership, employees, consultants, contractors, trainees, part-time and fixed-term employees, volunteers, casual workers and agency staff (collectively referred to as **employees** in this policy).

2.2 This policy applies to all aspects of the employment relationship and covers job advertisements, recruitment and selection, training and development, opportunities for promotion, appraisals, conditions of service, pay and benefits, conduct at work, disciplinary and grievance procedures, and termination of employment. It also applies to former employees for example in the provision of employment references. This policy focuses on employment and does not cover the provision of services to our [students/students].

2.3 The purpose of this policy is to set out our approach to equal opportunities, how we will tackle discrimination and how we will put our commitment into action and comply with the law, to ensure that equality and diversity is promoted in the workplace and our employees are not subject to and do not commit unlawful acts of discrimination.

3 Roles and responsibilities

3.1 Our Governing Board has overall responsibility for the effective operation of this policy and for ensuring compliance with equality legislation. Day-to-day

operational responsibility for this policy including regular review of this policy, has been delegated to the Head Teacher.

- 3.2 All senior leaders must set an appropriate standard of behaviour, lead by example and ensure that those they manage adhere to the policy and promote our aims and objectives with regard to equal opportunities. Senior leaders are given appropriate training on recruitment and selection best practice.
- 3.3 All employees must be aware of this policy and have a duty to act in accordance with this policy and not to discriminate against or harass other people including employees, former employees and job applicants treating them with dignity at all times. They should also apply this to how they treat members of the public in the provision of services and should support the Academy in meeting its commitment to provide equal opportunities for all and promoting diversity in the workplace.
- 3.4 If you are involved in management or recruitment, or if you have any questions about the content or application of this policy, you should contact the Headteacher to request training or further information.
- 3.5 Staff are invited to comment on this policy and suggest ways in which it might be improved by contacting the Headteacher.

4 Forms of discrimination

- 4.1 Discrimination by or against an employee is generally prohibited unless there is a specific legal exemption. Discrimination may be direct or indirect and it may occur intentionally or unintentionally.
- 4.2 Direct discrimination occurs where someone is treated less favourably because of one or more of the nine protected characteristics as set out above. In limited circumstances, employers can directly discriminate against an individual for a reason related to any of the protected characteristics where there is an occupational requirement. The occupational requirement must be crucial to the post and a proportionate means of achieving a legitimate aim. It will only be exceptional circumstances that this will apply in our Academy.
- 4.3 Indirect discrimination occurs where someone is disadvantaged by a provision, criterion or practice that applies to everyone but puts people with a protected characteristic at a particular disadvantage. Such a requirement will need to be objectively justified.

- 4.4 Harassment related to any of the protected characteristics is prohibited. Harassment is unwanted conduct that has the purpose or effect of violating someone's dignity, or creating an intimidating, hostile, degrading, humiliating or offensive environment for them. Pregnancy and maternity, and marriage and civil partnership are not protected directly under the harassment provisions. However, pregnancy and maternity harassment would amount to harassment related to sex, and harassment related to civil partnership would amount to harassment related to sexual orientation. Harassment is dealt with further in our Anti-Bullying Policy.
- 4.5 Victimisation is also prohibited. This is less favourable treatment of someone who has complained or given information about discrimination or harassment, or supported someone else's complaint.
- 4.6 Discrimination by association is where an individual is directly discriminated against or harassed for association with another individual who has a protected characteristic.
- 4.7 Discrimination by perception is where an individual is directly discriminated against or harassed based on a perception that a person has a particular protected characteristic irrespective of whether they do have that protected characteristic (this does not include marriage and civil partnership and pregnancy and maternity).
- 4.8 Third-party harassment occurs where an employee is harassed and the harassment is related to a protected characteristic (other than marriage and civil partnership, and pregnancy and maternity), by third parties such as parents and carers, clients or customers.
- 4.9 Part-time and fixed-term staff should be treated the same as comparable full-time or permanent staff and enjoy no less favourable terms and conditions (on a pro-rata basis where appropriate), unless different treatment is justified.

5 Applying our policy to recruitment and selection

- 5.1 We aim to ensure that no job applicant suffers discrimination because of any of the protected characteristics. Our recruitment procedure ensures that individuals are treated on the basis of their relevant skills and abilities. Our Privacy Notice sets out how we will gather, process and hold personal data of individuals during the recruitment process.
- 5.2 Job selection criteria as set out in the person specification will be regularly reviewed to ensure that they are relevant to the job. Short listing of

applicants should be done by more than one person wherever possible and will be carried out objectively against the requirements of the job.

5.3 Job advertisements should avoid stereotyping or using wording that may discourage groups with a particular protected characteristic from applying.

5.4 We will take reasonable steps, where appropriate depending on the situation, to ensure that our vacancies are advertised to a diverse labour market.

5.5 Applicants will not be asked about health or disability before a job offer is made, other than where it is necessary to;

5.5.1 establish if an applicant can perform an intrinsic part of the job (subject to any reasonable adjustments).ⁱ

5.5.2 establish if any reasonable adjustments need to be made to enable an applicant to have a fair interview or assessment.

5.5.3 carry out equal opportunities monitoring (which will not form part of the decision-making process).

Job offers will be conditional upon a satisfactory medical check in accordance with our obligation under Keeping Children Safe in Educationⁱⁱ, where a school must verify the candidate's mental and physical fitness to carry out their work responsibilities in accordance with the Education (Health Standards) (England) Regulations 2003.

5.6 Applicants will not be asked about past or current pregnancy or future intentions related to pregnancy. Applicants will not be asked about matters concerning age, race, religion or belief, sexual orientation, or gender reassignment.

5.7 We are required by law to ensure that all employees are entitled to work in the UK. Assumptions about immigration status should not be made based on appearance, name or apparent nationality. All prospective employees, regardless of nationality, must be able to produce original specified documents before employment starts to satisfy current immigration legislation. The list of acceptable documents is available from Human Resources.

5.8 To ensure that this policy is operating effectively, and to identify groups that may be underrepresented or disadvantaged in our Academy, we monitor diversity data as part of the recruitment process and as set out in Data Protection Policy. Provision of this information is voluntary and it will not

adversely affect an individual's success at recruitment or any other decision related to their employment. The information is removed from applications before short listing. Analysing this data helps us take appropriate steps to avoid discrimination and improve equality and diversity.

6 Applying our policy to training, promotion, pay decisions and conditions of service

- 6.1 All employees will be provided with a copy of our [Workforce Privacy Notice] which sets out how we will collect, hold and share personal data of individuals during their employment.
- 6.2 Employees training needs will be identified through the appraisal process. All employees will be given appropriate access to training for their job and in order to enable them to progress within the Academy.
- 6.3 Pay and promotion decisions will be based on an employee's performance (where relevant), skills and experience and as detailed in our Pay Policy.
- 6.4 Our benefits and facilities are reviewed regularly to ensure that they are available to all employees who should have access to them and that there are no unlawful obstacles to accessing them.
- 6.5 Relevant national and local conditions of service within our Academy as applied to our employees, will meet the requirements of equal opportunities.

7 Applying our policy when terminating employment

- 7.1 We will ensure that redundancy criteria and procedures are fair and objective and are not directly or indirectly discriminatory.
- 7.2 We will also ensure that disciplinary procedures and penalties are applied without discrimination, whether they result in disciplinary warnings, dismissal or other disciplinary action.

8 Disability discrimination

- 8.1 Disability discrimination includes direct or indirect discrimination, any unjustified less favourable treatment because of the effects of a disability, and failure to make reasonable adjustments to alleviate the effects caused by a disability.
- 8.2 If you are disabled or become disabled, we encourage you to tell us about your condition so that we can support you as appropriate.

8.3 If you experience difficulties at work because of your disability, you should contact the Head Teacher OR Human Resources Manager to discuss any reasonable adjustments that would help overcome or minimise the difficulty. The Headteacher/ Human Resources Manager may wish to consult with you and your medical adviser(s) about possible adjustments.

We will consider the matter carefully and try to accommodate your needs within reason. If we consider a particular adjustment would not be reasonable, we will explain our reasons and try to find an alternative solution where possible.

8.4 We will monitor the physical features of our premises to consider whether they place disabled employees or job applicants at a substantial disadvantage compared to other employees. Where reasonable, we will take steps to improve access for employees who have a disability.

9 Breaches of this policy

9.1 If you believe that you may have been discriminated against you are encouraged to raise the matter through our Grievance Procedure. If you believe that you may have been subject to harassment you are encouraged to raise the matter through our Anti- Bullying Policy. If you are uncertain which policy applies or need advice on how to proceed you should speak to the Head Teacher or HR Manager.

9.2 Allegations regarding potential breaches of this policy will be treated in confidence and investigated in accordance with the relevant procedure. Employees who make such allegations in good faith will not be victimised or treated less favourably as a result. False allegations which are found to have been made in bad faith will, however, be dealt with under our Disciplinary Procedure.

9.3 Any member of staff who is found to have committed an act of discrimination or harassment will be subject to disciplinary action. Such behaviour may constitute gross misconduct and, as such, may result in summary dismissal. We take a strict approach to serious breaches of this policy.

10 Review of policy

10.1 This policy is reviewed Annually by Academy. We will monitor the application and outcomes of this policy to ensure it is working effectively.

i Section 60 of the Equality Act 2010

ii Paragraph 154 of Keeping Children Safe in Education 2020

Appendix 1: Staffing Complement of the Academy for the year 2020-2021

Teaching Staff Summary

Ethnic Group	Gender Male	No:	Gender Female	No:	Full Time	No:	Part Time	No:	Dis-ability	No:	Teaching	Support
White												
British		9		21		29		1		0	30	4
Irish				2		2				0	2	
Traveller of Irish Heritage												
Gypsy/Roma												
Any other white background												
Croatian												
Greek/ Greek Cypriot												
Kosovan												
Turkish/Turkish Cypriot												
White Eastern European				1		1					1	
White Western European												
Mixed or Dual Background				1		1						1
White & Asian		1				1					1	
White & Black African												
White & Black Caribbean												
Asian and Any other ethnic group												

Bangladeshi												
Indian		2		1			3		0		3	6

Kashmiri Pakistani												
Mirpuri Pakistani												
Other Pakistani												
Other Asian				2			1		0		2	

Any other Asian Background												
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African Asian												
Nepali												
Sri Lankan Other												
Sri Lankan Sinhalese												

Black/ Black British												
-----------------------------	--	--	--	--	--	--	--	--	--	--	--	--

Black Caribbean												1
Black Somali												
Black & Any Other Ethnic Group												
Other Black African												1
Any Other Black Background												

Chinese												
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Chinese & Any Other Ethnic Group				2		2			0			2
Any other ethnic group				1		1			0			1
Arab												

Iranian												
Iraqi												
Japanese												
Kurdish												
Latin/South/Central American												
Polynesian												
Thai												
Any Other Ethnic Group												
Refused												

Recruitment, Promotion, Performance Pay and Training by Gender, Race and Disability

Teaching Staff	Total	Male	Female	Ethnicity	Disability
Promoted internally					
Recruited					
Performance Pay Awarded					
Training courses					

Support Staff	Total	Male	Female	Ethnicity	Disability
Promoted internally					
Recruited					
Performance Pay Awarded					
Training courses					

Salary by Gender Race and Disability (*This should be recorded as full time equivalent salary*)

Teaching Staff

TOTAL 22 POSTS	<£19k		£20K -£29K		£30k - £39k		£40k - £49k		£50k - £59k		>£60k	
	M	F	M	F	M	F	M	F	M	F	M	F
White												
British			1	1	4	7		6	2	4	1	2

Irish				1		1				1		
Traveller of Irish Heritage												
Gypsy/Roma												
Any other white background												
Croatian												
Greek/ Greek Cypriot												
Kosovan												
Turkish/Turkish Cypriot												
White Eastern European				1								
White Western European												
Mixed or Dual Background												
White & Asian			1									
White & Black African												
White & Black Caribbean												
Asian and Any other ethnic group												

Bangladeshi												
Indian			1				1			1		
Kashmiri Pakistani												
Mirpuri Pakistani												
Other Pakistani												
Other Asian						1				1		
Any other Asian Background												
African Asian												
Nepali												
Sri Lankan Other												

Sri Lankan Sinhalese												
Black/ Black British												
Black Caribbean												
Black Somali												
Black & Any Other Ethnic Group												
Other Black African												
Any Other Black Background												
Chinese												
Chinese & Any Other Ethnic Group												
Any other ethnic group												
Arab												
Iranian												
Iraqi												
Japanese												
Kurdish												
Latin/South/Central American												
Polynesian												
Thai												
Any Other Ethnic Group												
Refused												

Salary by Gender Race and Disability (This should be recorded as full time equivalent salary)

Support Staff

TOTAL 9 POSTS	<£19k		£20K - £29K		£30k - £39k		£40k - £49k		£50k - £59k		>£60k	
	M	F	M	F	M	F	M	F	M	F	M	F
White												
British		1	1	1						1		
Irish												
Traveller of Irish Heritage												
Gypsy/Roma												
Any other white background												
Croatian												
Greek/ Greek Cypriot												
Kosovan												
Turkish/Turkish Cypriot												
White Eastern European												
White Western European												
Mixed or Dual Background					1							
White & Asian												
White & Black African												

White & Black Caribbean												
Asian and Any other ethnic group												
Bangladeshi												
Indian			1	5								

Kashmiri Pakistani												
Mirpuri Pakistani												
Other Pakistani												
Other Asian												
Ethnic Group												
Any other Asian Background												
African Asian												
Nepali												
Sri Lankan Other												
Sri Lankan Sinhalese												
Black/ Black British												
Black Caribbean					1							
Black Somali												
Black & Any Other Ethnic Group												
Other Black African				1								

Any Other Black Background												
Chinese												
Chinese & Any Other Ethnic Group				2								
Any other ethnic group						1						
Arab												
Iranian												

Iraqi												
Japanese												
Kurdish												
Latin/South/Central American												
Polynesian												
Thai												
Any Other Ethnic Group												
Refused												

Grievances and disciplinary action and complaints of harassment

Number of cases in the last year: None

1. Pregnancy Maternity and Paternity Leave and Family Issues (Number of disputes arising in the last 3 years)

None to date.

2. Based on the information gathering exercise the issues identified are:

The staffing body should be more diverse.

3. Objectives for 2018 -2022 are:

- Work with recruitment agencies to try and recruit a more diverse staffing body.
- To continue to reflect and implement strategies to attract staff from BAME communities.
- To continue to support flexible working agreements and part time arrangements.

The progress towards the objectives will be reviewed by the Headteacher and reported to the People and External Relations Team and the Governing Board.



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